

Capital Delivery

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Well positioned to deliver



**Internal delivery
structure**



**Supply chain
capacity**



**Long-term
plan**

Modular solutions

Standardisation

Allows for rapid
deployment and
economies of
scale

SIMPLER

SMARTER

Innovation

Data, analytics and
automation

Right approach for
each project
depending on size
and complexity

BETTER

More efficient

Faster delivery

New capabilities

Right approach for each project

MEGA

Up to £500m

- ✓ Enterprise delivery model
- ✓ Bespoke projects
- ✓ Shared incentives

LARGE

£7.5m – £20m

- ✓ Design and build
- ✓ Standardisation
- ✓ Local and regional partners

SMALL

£0.5m – £7.5m

- ✓ Build only
- ✓ Low complexity
- ✓ Local and regional partners

Enterprise delivery model

- ✓ Mega projects
Up to £500m
- ✓ 7 design and construction partners
Providing a broader pool of capability
- ✓ Long-term partnerships
Better planning; long-term investments



Jacobs



MMB
MOTT MACDONALD
BENTLEY



Design and build

- ✓ Typical infrastructure projects
£7.5m – £20m
- ✓ 18 design and build partners
- ✓ Regionalised and local partnerships

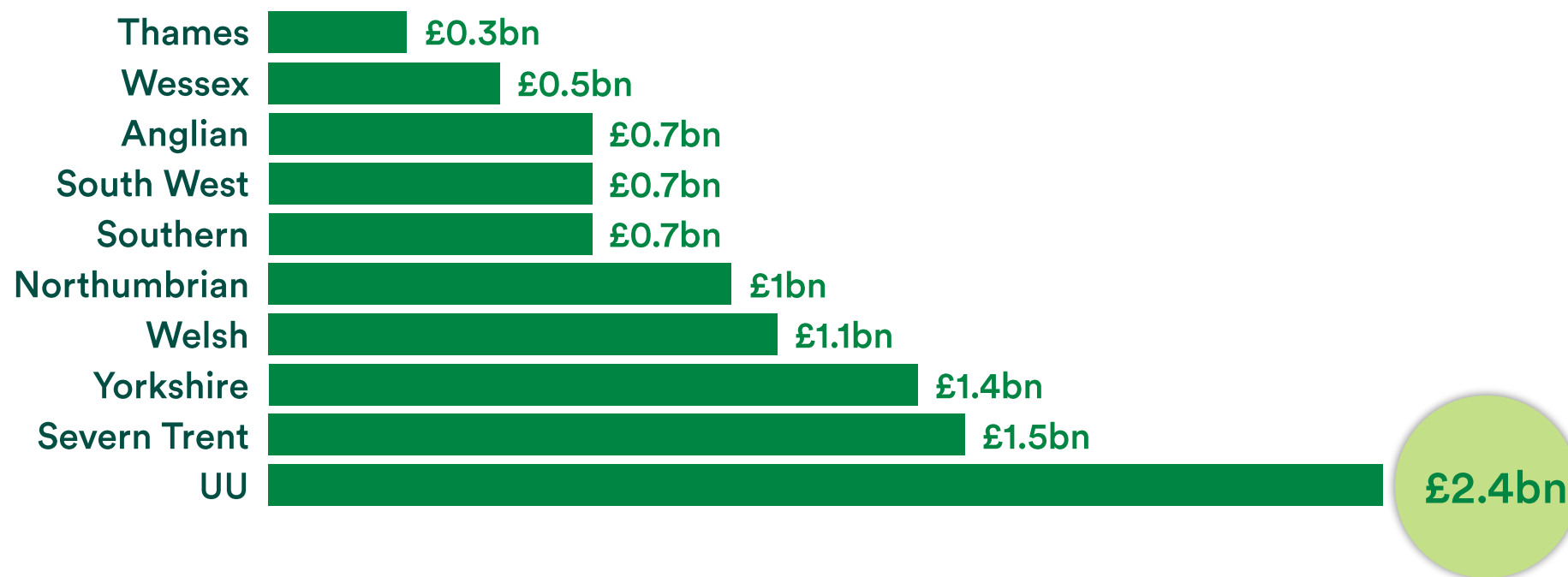


Build only

- ✓ Smaller, less complex projects
<£7.5m
- ✓ 30 build-only partners
- ✓ Volume efficiency, driving
standardisation

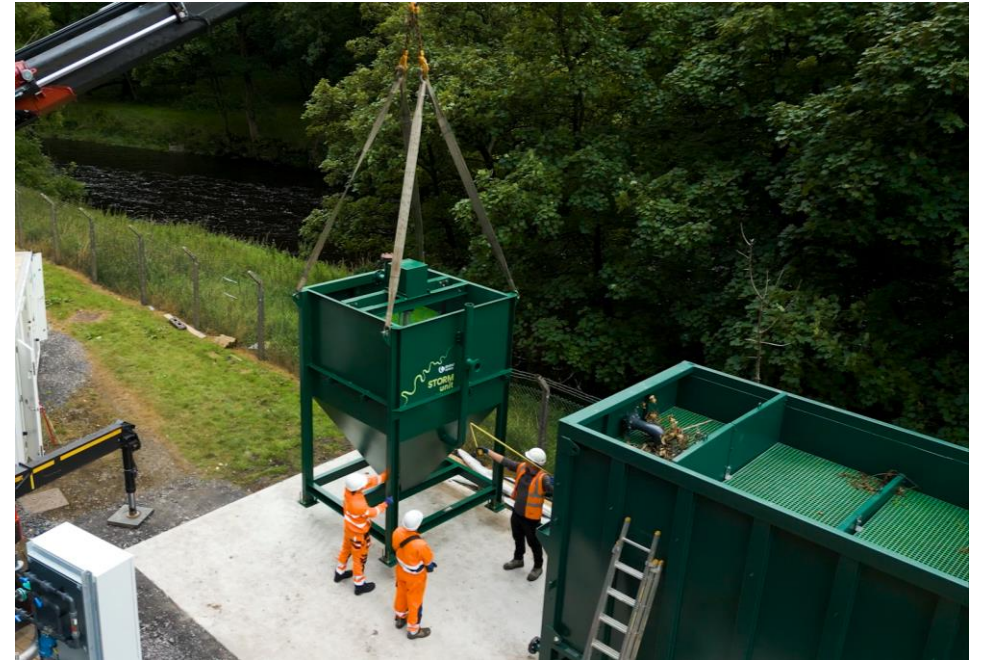


Industry-leading programme to reduce spills



Industry-leading programme to reduce spills

- ✓ Modular solutions
STORM units
- ✓ Rapid deployment
29 sites already in service; 100+ site portfolio
- ✓ Rainwater management
40% of projects will separate rainwater;
groundbreaking integrated water management
plans in Manchester



Innovative solutions

- ✓ Natural coagulation
Significant capital investment savings; excellent effluent quality
- ✓ Mobile Organic Biofilm (MOB)
Lower whole life cost; lower carbon, smaller footprint
- ✓ 3D concrete printing
Major steps forward in reducing costs; sustainable resources and environmental improvements
- ✓ FujiClean
Improved effluent; no chemicals; modular system; low energy



What does better look like?

- ✓ Cost efficiency
- ✓ Fast deployment
- ✓ Greener delivery

